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**DEPARTMENT OF DEFENSE**  
**DEFENSE INTELLIGENCE AGENCY**  
WASHINGTON 25, D.C.

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31 AUG 1962

**SUBJECT:** Quarterly Report on Implementation of the Recommendations  
of the Joint Study Group (JSG)

**TO:** The Secretary of Defense

Attached is the eighth of these progress reports. It covers each  
JSG recommendation applicable to the Department of Defense. Infor-  
mation was furnished by elements of OSD where appropriate.

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Report of Status

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Director

NSA and DIA review(s) completed.

JCS review(s) completed.

EXCLUDED FROM AUTOMATIC REGRADING;  
DOB DIR 5200.10 DOES NOT APPLY

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REPORT ON THE STATUS OF DOD IMPLEMENTATION OF THE RECOMMENDATIONS  
OF THE JOINT STUDY GROUP -

<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
1. SecDef take appropriate action to bring military intelligence organizations within DOD into full consonance with the concept of Defense Reorganization Act of 1958. Toward this end,  a. Establish a focal point for management and coordination of DOD foreign intelligence activities.  b. Strengthen the authority of the Joint Chiefs of Staff in intelligence coordination and operations by:  (1) Assigning increased intelligence resources.  (2) JCS coordinate substantive intelligence, notably estimates.  (3) JCS coordinate military intelligence requirements.	The establishment of the Defense Intelligence Agency implemented this recommendation          Establishment of DIA as the principal substantive intelligence advisor to the JCS and transfer of functions and resources to it from the Services have strengthened JCS authority and operational control.   The DIA Estimates Office performs this function.  DIA Requirements Office performs this function.	Completed          Completed   Completed  Completed

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
(4) JCS coordinate activities of unified and specified commands and serve as primary channel for guidance and direction of intelligence matters originating within DOD.	Organizational changes are completed. DIA is the principal JCS agent for providing intelligence collection requirements and guidance as well as intelligence support to U&S commanders. Unified commanders' intelligence organizations exercise the same role in relation to component command intelligence activities. Measures to make fully effective this reorientation are progressing. These include new integrated collection guides, transfer of resources and personnel, better communications, and new standard operating procedures.	Continuing
c. Revise NSCIDs and DOD and JCS directives accordance with above.	Pertinent NSCIDs were amended to reflect SecDef rather than individual military departments as responsible for intelligence functions. Action to amend, supplement and supercede DOD, JCS and military departmental directives continues.	Continuing
2. Draw increased resources required by JCS and unified commands from existing resources of military departments and component commands.	DIA and the unified commanders' plans for the assumption of additional responsibilities and functions from the services and the component commands include provision for transfer of resources with functions. Views differ in some cases on the optimum transfer of resources. Resolution of such differences continues.	Continuing

RECOMMENDATION

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3. Closer control of intelligence budgeting procedures by the SecDef.

The combined cryptologic program was subjected this year to OSD review on a scale far more intensive than heretofore. On the basis of this exercise, procedures and assignment of responsibilities to appropriate elements for an equally intensive review in future years are being worked out. Plans and procedures for the development and similarly thorough review of a combined non-cryptologic intelligence program and budget are well advanced.

Continuing

Through the DOD program system the identification and separation of anticipated intelligence costs have become clearer. Management analysis procedures are developing improved means of budgetary control.

4. Policies for more rigorous selection and training of attache and other intelligence personnel.

Several actions contribute to these objectives. A comprehensive proposal for selection, training and career development of military and civilian intelligence personnel is now under study by the JCS. DOD intelligence and language training is under general revision. The Defense Intelligence School (DIS) is being established by integration of the Army's Strategic Intelligence School and the Post-graduate Department of the Naval Intelligence School in Washington. The DIS will offer a variety of courses on the strategic level tailored to the requirements of

Continuing

12. Improve career management for intelligence personnel in military departments.

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5. Encourage the military services to maintain and develop clandestine collection capabilities.

career intelligence personnel, attache personnel, reservists and others. The Army has been made responsible for all DOD foreign language training and is developing a plan for the fulfillment of these responsibilities. Attache language qualifications and training have been made more stringent and more uniform throughout DOD, and language training for attache wives has been further encouraged. NSA has reviewed COMSEC, SIGINT, and cryptologic training and developed recommendations for improvement. The Air Force has been made responsible for Air Intelligence training within DOD and for advanced training in photo-interpretation and related sensor areas. Implementation plans are in hand.

DIA is responsible for policy guidance governing all DOD clandestine activities, for the review and validation of such activities, for coordinating with the DCI and CIA in Washington, and for providing for their coordination in the field. A plan has been prepared providing for the transfer to DIA of resources needed to support these responsibilities. Under DIA supervision the services (principally the Army) and the commands will continue to conduct clandestine activities, and will be provided program guidance for the initiation of new operations as required. The proposed intelligence

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	career development program will also contribute to the objective of this recommendation by enhancing the professionalism of military clandestine resources.	
6. Improve the SSO system.	The existing SSO resources constitute an important means through which the newly realigned Washington and field intelligence elements furnish mutual support. On the basis of continuing inquiries and discussions a plan will be developed to bring SSO resources into optimum relationship with the DOD intelligence structure they are intended to serve.	Continuing
7. Re-examine feasibility of placing more ELINT resources of U&S commands under NSA control.	How to reach the optimum interaction between technical and command requirements in ELINT is absorbing much attention in DOD and elsewhere. The consensus, when reached and approved, will be set forth in a new DOD ELINT directive. Meanwhile, the military staffs and NSA have done tentative work on the development of a draft national ELINT plan.	Continuing

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8. Strengthen NSA control over service cryptologic agencies.

Previous arrangements under which segments of NSA had been placed under the control of service cryptologic agencies have been terminated. Implementation of the preceding recommendation and a more detailed review by NSA of service cryptologic agency submissions, in connection with the combined cryptologic program and budget review will contribute further to this objective.

Continuing

9. Reappraise adequacy of ELINT R&D.

A comprehensive ELINT R&D review was conducted by ODDR&E, supported by the Joint Staff, NSA and the Services. Data developed in this review provide an interim basis for evaluation and coordination of ELINT R&D requirements. Final action on Recommendation No. 7 will contribute further to accomplishment of this objective.

Continuing

13. CIA open its clandestine training facilities as a service of common concern.

With full CIA co-operation DEA analysed DOD clandestine intelligence training requirements and the means of meeting them. This analysis took account of existing DOD and CIA training programs and facilities, and studied the possibility of CIA alone conducting all such training. It was concluded that (a) Army's Fort Holabird

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16. Establishment of NPIC.

facility should meet DOD requirements for the present (Army has accordingly been assigned this responsibility), (b) DOD and CIA would benefit from a greater exchange of instructors and materials (which will be arranged), and (c) In the event the Army is required, for other reasons, to relocate its clandestine training facility from Fort Holabird, the advantages of co-locating with the CIA training facility will be carefully reviewed.

The center has functioned for 20 months. Consideration is now being given to assigning to the DIA all DOD personnel detailed for duty with NPIC.

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19. Continuing exploitation of intelligence opportunities by

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
26. Coordination of Washington military requirements by the DOD.	DIA's Office of Requirements has been operational for nine months. Procedures now in effect fully accomplish this recommendation. The Office integrates and validates all DOD requirements and takes collection resources to fulfil them. In addition, with J-2 it is developing guidance for more realistic wartime military requirements to be served on CIA.	Completed
30. Reduction in number of USIB members.	Action on this recommendation is being reserved until the reorganization of military intelligence has progressed further.	Continuing
34. & 35. Transmittal of intelligence guidance to unified commands through channels directed by the JCS and control by unified commands over intelligence activities of component commands.	DIA is the primary JCS agent. The necessary organizational realignments have either been made or are in process. Corresponding transfers of personnel and resources are taking place. DIA is moving forward in its program of publishing a comprehensive series of DOD collection guidance documents. Plans have been formulated which assign specific responsibilities to the USS commands over such component command intelligence activities as clandestine collection and intelligence production. One unified command has activated an intelligence requirements center, and another is about to do so.	Continuing

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
39. Develop more effective coordination of intelligence R&D between DOD and CIA.	This recommendation and DOD/CIA discussions which followed it have stimulated closer intelligence R&D coordination and liaison through various channels. DIA's participation, on the DOD side, was concentrated initially on ADP problems, but it is now extending to a broader field.	Continuing
43. Establish specific arrangements in the intelligence community for planning work and anticipating problems.	This recommendation's objective is being furthered in various ways. The fundamental reorganization of DOD intelligence was undertaken with the long-term goal uppermost in view. Regular program reviews periodically necessitate a critical review of objectives and undertakings extending several years into the future. Means are being strengthened through which principal DOD intelligence elements are appropriately informed on and able in an orderly way to influence each other's future plans and requirements. Through USIB and related mechanisms (including the Coordination Staff to which DOD has assigned four members) DOD contributes to the anticipation and identification of future requirements and the effective development of means to satisfy them.	Completed

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